# Community Visioning With EngagementHQ

How to Use EngagementHQ

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Granicus Australasian office is based in Carlton, Victoria, on the lands of the Woiwurrung (Wurundjeri) peoples of the Kulin Nation. We pay our respects to elders past, present and emerging across Australia.



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# **Capturing Community Aspiration**

Part One

### What is community visioning?

Community visioning is a collaborative process of giving the people who live, work and play in a place the opportunity to have a say about what they want their community to be like in the future.

Broadly, community visioning takes into account:

- the things people love about their community and want to retain
- the challenges and issues they want to address and solve
- new aspects they'd like to see become a part of their community fabric.

Through this process, a community might imagine what it wants to be like in a few years, or it might look ahead to 20 years and even beyond.

Community visioning can result in a 'big picture' statement, a series or statements, or become the heart of a detailed community plan.

### What are the outcomes?

The process creates a shared community vision that is aspirational and forward thinking. It provides a blueprint to guide key decisions about that community, particularly those made by government. It can also help guide how services and products are provided by community-based and non-government organisations, and how developers and other investors shape and contribute to that community.

Undertaking a collaborative community visioning process ensures the future you're working towards as a government is the one your community wants.

### Why is community visioning important?

Undertaking a collaborative community visioning process ensures the future you're working towards as a government is the one your community wants.

It gives your community a voice, engages locals of all ages and from all walks of life in decisionmaking, and builds trust. Community members feel heard and valued. Bringing people together to share ideas and imagine a new future also builds community pride and social cohesion. It strengthens community identity and the vision can underpin your community brand and how you market and promote your community.

A community vision also helps guide government investment and planning in the short and long term, which can then be measured in light of progress towards the vision.

### When is the right time to do community visioning?

Community visioning is often prompted by one or more of the following:

- An election cycle, where an incoming elected body wants to check in with the community on strategic direction.
- A change impacting your community, e.g. rapid growth, boundary change, an economic shift, social challenge or changing demographic profile.
- The need to consolidate and refocus a large number of existing or outdated strategies.

For local governments, community visioning can play a critical role in corporate and strategic planning, land use planning, developing short and long-term budgets, and short and long-term planning for infrastructure and services.

# Things to consider (challenges and issues)

What do you want to achieve	<ul> <li>What will you do with the resultant vision? What decision-making specifically will it influence?</li> </ul>
through community visioning?	<ul> <li>What is your time horizon for your community vision (five years, 10 years, 20 years?)</li> </ul>
	• Will it guide the current political term or span multiple political terms?
	• What does your community need to know to be able to meaningfully participate in the process? (What are your key messages?)
How well do	Who are your primary and secondary stakeholders?
you know your community?	<ul> <li>Who are your 'communities within community'? (Consider demographic, geographic, cultural and ability factors).</li> </ul>
	• How do your communities like to be engaged?
	• What are the best methods to connect with each segment of your community? (Consider all touch points across your organisation)
How much time do you have to deliver community visioning?	• What level of engagement is realistic with the time available?
How much budget do you have/need?	• Will your engagement occur predominantly online or will you also need budget for community-based activities?
	• Do you need budget for marketing to connect with your communities (digital content, printed material, social media campaigns, posters, billboards etc.)?
What resources do you have available?	• Do you have the expertise and capacity to deliver community visioning in-house? (Consider all elements, including engagement planning, content creation, online and in-person engagement activities, communication and marketing etc.)
	<ul> <li>Do you have an online engagement platform? Does it have the tools you need to effectively deliver community visioning? Can it provide detailed data?</li> </ul>
	<ul> <li>Who will undertake analysis of the data gathered from the community?</li> </ul>
	<ul> <li>Who will articulate the community vision based on engagement outcomes?</li> </ul>
	• Who will be responsible for monitoring, measuring and reporting on outcomes once the vision is adopted?
How will you involve your elected representatives?	• Your elected representatives can be an excellent resource during community visioning. What information and tools do they need to support and contribute to the visioning processes?

#### You need to be able to tell your community:

- Why you are undertaking community visioning
- What it means for your community
- What the process will be
- How your community can get involved
- How long the process will take
- When and how you will communicate with them along the way

### The process

Broadly, community visioning involves answering five key steps to determine:

Where are we now?	<b>now?</b> An inventory of current assets, opportunities and challenges				
Where are we going?	Future scenarios based on current those assets, opportunities and challenges				
Where do we want to be?	Preferred future, based on share values and aspirations				
How do we get there?	Decisions and actions required to make the vision possible, with clear indicators and measurements				
Are we making progress?	An overview of performance (through monitoring and reporting) and opportunity to recalibrate actions as necessary				

### A platform for collaboration and advocacy

Having a clear community vision helps government organisations (and elected members) better represent their communities because they understand what is important to them from a 'big picture' perspective.

Community visions often transcend the remit of the level of government (or organisation) that helped create them.

This then identifies areas where advocacy to, and/or collaborative efforts with, other levels of government or other stakeholders may be required to deliver particular elements of the vision.

### Community visioning methods

**Broad:** Community-wide, highly accessible engagement that enables everyone who wants to be involved to do so, in a way that works for them.

**Targeted:** Focused conversations with particular groups, segments or stakeholders, via interviews, forums or panels.

**Deliberative:** A specially convened, representative and informed panel of citizens who play an active role in decision-making.

### EngagementHQ tools for community visioning

Engagement HQ provides a range of tools and widgets that help create trust and transparency in your community visioning process.

Open Environment	Participants can engage with each other and see all contributions
Forum	A safe and interactive space for your community to discuss and debate pertinent issues.
Ideas	Virtual post-it notes that provide a way for your community to share what inspires them.
Places	Gather feedback and photos directly on a map with a simple "pin" drop.
Mixed Environment	Participants can see other contributions but can't interact
Stories	Help your community better understand, empathise, and relate to others and your project.
Guest Book	Simple, streamlined, and moderated space for your community to upload comments.
Q&A	Receive questions in a managed space that accommodates your public or private responses.
Controlled Environment	Participants can't engage with each other
Polls	Ask a single question and get immediate insight with this quick and targeted tool.
Surveys	Encourage your community to voice their opinions in a convenient and guided way.

### Analysing your data

EngagementHQ provides purpose-built reporting and analytics tools that help identify key themes and outcomes from your visioning exercise.

Bringing people together to share ideas and imagine a new future also builds community pride and social cohesion.

# How to Run a Community Visioning Process Using EngagementHQ

Part Two

### **Pre-Engagement** What Community Data do you Already Have?

Review the data that you have collected through various engagement activities since your last community visioning process. If you haven't run a community vision process, use the last three to four years of community engagement data to understand community views, perceptions and sentiment.

What other data insights and statistics do you have access to in regards to global trends, population forecasts, economic growth? Where can you identify challenges and opportunities for discussion with the community?

#### Purpose

• To establish project priorities, build interest in the engagement and help inform your community of the importance of this consultation.

#### Deliverables

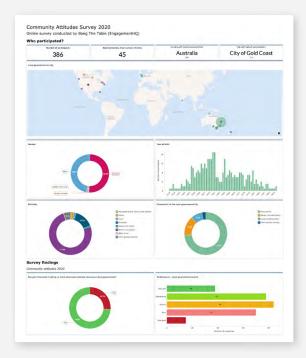
- Launch EngagementHQ Project Page with information about upcoming consultation and the community visioning process.
- Begin promotion ensuring reach with diverse representation across the community.
- Publish ideation tool to explore priorities for the project.
- Capture vox pop interviews with public and develop promotional video.
- Host an online or communityin-person launch event with the recording uploaded to the project page for those unable to attend. The event aims to promote the engagement and to share ideas about the community vision as well as explaining the community engagement process.

### Key Questions/EngagementHQ Tool

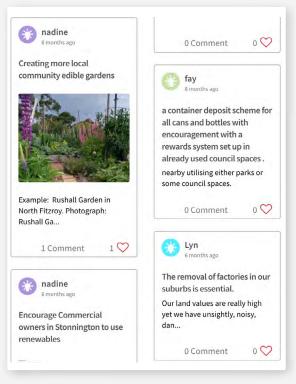
- Ideas: What should Council prioritise in delivering the Community Vision 2030?
- Video Widget: for sharing the Promotional Video and recording of the launch event.

### Stakeholders

- Internal Council staff members
- Community members at large
- Elected Council members
- Community leaders and key stakeholder groups







Shaping Stonnington - Community Vision 2040

### **Blue-sky thinking** What does our Community Aspire to?

To help organisations set a long-term strategy they need to know where they are going. Involving your community to help set that tone requires them to think big.

We often see organisations ask the simple question: "What is your vision for the City's future?" While this is big thinking, it is vague and can have a detrimental impact of the value of submissions. Organisations should provide guidance on the development of the vision and where the areas of influence are versus non-negotiables.

#### Purpose

• To establish the scope of the vision and encourage community input from all angles whilst maintaining focus for the project.

#### Deliverables

- Update EngagementHQ Project Page with new information about consultation phases and the community engagement direction.
- Develop a set of Frequently Asked Questions to help the community understand what a community vision is and the community engagement process.
- Activate SMS engagement through Bang the Table's partnership with Message Media allowing community to SMS their thoughts to a dedicated phone number.
- Include offline community engagement opportunities such as sending postcards and pop up community sessions.

#### FAQ

What is a Community Vision?

What is the relationship between a Community Vision and the Council Plan?

How will the Community Vision be developed?

How did Council design the Engagement Process?

Who will be involved in the engagement?

What will the Community Vision be used for?

What will the engagement activities cover?

How do I get involved?

Have Your Say Gleneira - Community Vision

- Thorough stakeholder mapping to ensure hard to reach stakeholder groups are included.
- Build on promotion and incorporate the SMS phone number in key community places and channels of promotion.
- Publish Stories tool.

### Key Questions/EngagementHQ Tool

- How have recent events changed your vision for your community and what do you want from your City to realise this vision?
- **Stories:** Incorporate videos, drawings and imagery to encapsulate community sentiment and feelings around the future vision.
- **Newsfeed:** Summarise and share the key themes that emerged from the Ideas Board in the engagement prior. Inform the community on what to expect in the next phase.

NEWS FEED IDEAS	
What's Next?	
03 Dec 2020	A 🖌 🖬 🗹
What's next?	
over coming months. Keep an eye out for upco the conversation today by letting us know you central question: Imagine Stonnington in 2040. Consider what r inspired, and connected to your community.	
With this in mind, what is our vision for Stor study and play for all in 2040?	nnington to be the best place to live, work,
If you want to stay informed of future opportu informed'	nities to get involved please sign up via 'stay
If you have any questions call us on 8290 1333	or email connect@stonnington.vic.gov.au

Shaping Stonnington - Community Vision 2040

### **Targeted Questioning** Gathering Insights, Capturing Key Themes and Community Focus Areas

After analysis of submissions received during the blue-sky thinking phase, you need to establish questions to draw deeper insights from the community.

Surveying the community goes beyond setting up the questions and opening a survey form online for input. We recommend organisations utilise a number of channels to ensure the widest reach. Consider conducting phone interviews and input the data into the same survey tool whilst on the call, host community pop up sessions and survey via iPads, incorporate SMS options and think about incentives to encourage community participation.

#### Purpose

• To ensure broad participation and diversity of views on key areas and recommendations for developing the Draft Community Vision.

#### Deliverables

- Update EngagementHQ Project Page with new information about consultation new phase.
- Design survey questions to stimulate active robust thoughts and that aligns with your reporting approach. Consider how much time you have for data analysis and handling open-ended question responses.
- Activate SMS engagement to give your community an option to SMS to get involved in the Survey.
- Publish the Survey tool using conditional and skip logic to ensure the user experience is easy and simple.
- Develop a comprehensive promotional strategy with multiple channels for hard to reach groups.
- Add offline feedback received into the appropriate online tools for transparency on what is being heard.

#### Key Questions/EngagementHQ Tool

- What areas should Council focus on and prioritise to achieve the vision?
- What should Council advocate to other stakeholders for?
- **Survey:** use a variety of different question types; consider images, video introductions and the length of the survey.
- **Newsfeed:** Summarise and share the key themes that emerged in the Stories tool. Establish the importance of feedback via the Survey as the next step is to collate into a draft community vision.

# Exhibiting the Draft Community Vision

### Have You Captured Your Community's Aspirations?

Your community are being asked for their input providing a diverse set of perspectives, views and ideas. While the community visioning process begins at a broad level, it aims to arrive at a clearly defined point, encapsulating all aspects and communities into a shared vision.

Facilitating transparancy with how the shared vision has been developed and providing an opportunity to review via a draft builds trust with communities and demonstrates that their time and input is valued and that they are being heard.

### Purpose

- To check in and ensure your organisation is correctly understanding; collating what is being heard.
- To provide opportunity for your community to reflect and provide their suggestions to adapt and adjust the vision before the final version is adopted.

### Deliverables

Update EngagementHQ Project Page ensuring the key documents are easily accessible and hyperlinked as well as being displayed in the Document Library.

- Develop a Quick Poll to gather community opinion on the Draft overall.
- Activate the integration with Konveio (add-on) allowing community to comment directly on the draft community vision document and you can respond to recommendations and feedback directly.
- Publish Quick Poll tool to explore community feelings around the Draft Vision.
- Publish the Draft Vision in the Document Library alongside a more detailed summary report of what has been heard so far and demonstrate where changes have been incorporated.

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What you like						
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Participate Hume - Draft Community Engagement Policy

A diagram or infographic is a useful . way to share the progress to date and a summary of feedback visually.

#### Key Questions/EngagementHQ Tool

- Quick Poll: Do you support the Draft Community Vision Council has developed with ratings poll options - Very Strongly Support to Very Strongly Do Not Support.
- Konveio Integration: to capture • sentiment and commentary in context within the document. It can also allow community to comment with anything they may feel is missing.

### **Community Visioning** 6 y 6 x The Futureville 2041 Community Vision consultation has now closed and we thank you all for the wonderful feedback. Our Futurevite 2040, was endorsed by Council in July 2021, providing a roadmap for our community, Council and other levels of government to partner together and create a future that enhances Futurevite as a great place to he, work, play and visit. To develop the plan, we worked with our community, partners and sarvice provides, to understand what key factors were influencing Futurevite. We mel with many people across the community to find out what they lowed about Futurevite and what they would like to see changed. Out of the extensive consultation emerged *Our Futurevite 2040* which included a community vision statement: Tra 2040, Futureville will be a vibrant and diverse city with a healthy and active community living in grean leafy neighbourhoods which are connected to thriving and accessible activity centres contributing to a prosperous economy within a safe, inclusive and sustainable environment.\* The eight key outcome areas that were identified are: A safe, healthy and active community · A prosperous and learning community A vibrant and culturally rich community A clean, green and sustainable community An accessible and connected community · An attractive, thriving and well built community An inclusive and diverse community · A well governed and empowered community What happens next? This in on the end of the journey, as we will be checking back in with the Futureville community to see what they think has changed. As part of this review process, we will research and identify emerging issues and trends to explore their impact together with the Futureville community and their associated implications. Using this information, we have the opportunity to update the **Futureville 2040 Community** Vision to capture the lotest community aspirations and priorities, emerging themes and trends, and provide the strategic bubypin for Council and the community to continue to work together to shape the future of Futureville to the year 2040. Stay up to date To stay informed on future opportunities to get involved, please sign up with your email address via the "stay informed" widget on this page Further Information For more information get in touch with our team or Ask a Question below. News feed Ask a Question Understanding next steps A y 🖻 🗖



Not sure what will happen with the Community Vision after it's finalized? This video will give you an overview of Courcit's planning cycle and how the Futurellie 2040 Community Vision will be updated and used into the future. Click here to view the video

EngagementHQ Demo - Community Visioning

## **Finalising the Community Vision** Sharing the Outcome and Where to Next?

The community vision should be based on the community recommendations to the greatest extent possible. In responding to the feedback throughout the process, particularly on the draft version, your organisation should clearly identify where a recommendation cannot be incorporated and clearly explain why.

Adoption of the final community vision by the organisation leaders and publishing of the document is not the final destination. We encourage organisations to clearly demonstrate the status as a living document with key direction of the continuing consultation, review and where there is flexibility to adapt and change.

### Purpose

- Publishing the final document and reporting to organisational leaders and elected members to gain adoption.
- Providing the future direction builds shared responsibility for the evolving nature of the community vision.
- Outlining the continuing consultation opportunities builds trust in genuine ongoing engagement beyond adoption of the community vision at this point in time.

### Deliverables

- Update EngagementHQ Project Page thanking everyone for participating and ensuring the final document is easily accessible and hyperlinked as well as being displayed in the Document Library.
- The final document should be widely promoted and publicised through various channels to ensure the community is aware of the final outcome.
- Compile the feedback received on the Konveio draft document into a clear, easy to read summary report.
- A diagram or infographic is an expedient way to summarise the roadmap from start to finish on the community visioning process and participation.

### Key Questions/EngagementHQ Tool

- **Newsfeed:** to provide links to the final vision document, important summary reports, infographic and share updates on continuing consultation.
- **Custom Dashboards:** Custom reports take the inputs from each engagement tool used in your consultation and transform them into an interactive dashboard to help project teams and the community visualise your engagement.



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